

GREATER LETABA MUNICIPALITY



2018/2019

3RD QUARTER PERFORMANCE REPORT (SEC 52)



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<p>Introduction</p>	<p>The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA).</p> <p>In terms of Circular 13 of National Treasury, “the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA.”</p> <p>As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan.</p> <p>The SDBIP serves as the commitment by the Municipality, which includes the administration, council and community, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and these are implemented by the administration over the next twelve months.</p> <p>The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections.</p> <p>Circular 13 further suggests that “the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councillors, municipal manager, senior managers and community.”</p> <p>The purpose of the SDBIP is to monitor the execution of the budget, performance of senior management and achievement of the strategic objectives set by council. It enables the municipal manager to monitor the performance of senior managers, the mayor to monitor the performance of the municipal manager, and for the community to monitor the performance of the municipality.</p> <p>In the interests of good governance and better accountability, the SDBIP should therefore determine and be aligned with the performance agreements of the municipal manager and senior managers.</p> <p>The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA).</p> <p>In terms of Circular 13 of National Treasury, “the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA.”</p>
<p>Legislation</p>	<p>According to the Municipal Finance Act (MFMA) the definition of a SDBIP is:</p> <p>‘service delivery and budget implementation plan’ means a detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the municipality’s delivery of municipal services and its annual budget, and which must indicate-</p> <p>(a) projections for each month; (i) revenue to be collected by source; (ii) operational and capital expenditure by vote; (b) service delivery targets and performance indicators for each quarter.</p> <p>Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.</p> <p>The following National Treasury prescriptions as minimum requirements that must form part of the SDBIP are applicable to the Municipality :</p> <p>(1) Monthly projections of revenue to be collected by source. (2) Monthly projections of expenditure (operating and capital) and revenue for each vote. (3) Quarterly projections of service delivery targets and performance indicators for each vote. (4) Ward information for expenditure and service delivery. (5) Detailed capital works plan broken down per ward for three years.</p> <p>* Section 1 of the MFMA defines a “vote” as: a) One of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and b) which specifies the total amount that is appropriated for the purposes of the department or functional area concerned.</p>

Section 28 of the Municipal Finance Management Act deals with adjustments budgets. In terms of the Act, an adjustments budget is intended to do the following: Sub-Section 2 a) Must adjust the revenue and expenditure estimates downwards if there is material under-collection of revenue during the current year b) May appropriate additional revenues that have become available over and above those anticipated in the annual budget, but only to revise or accelerate spending programmes already budgeted for c) May, within a prescribed framework, authorise unforeseeable and unavoidable expenditure recommended by the mayor of the municipality d) May authorise the utilisation of projected savings in one vote towards spending under another vote e) May authorise the spending of funds that were unspent at the end of the past financial year where the under-spending could not reasonably have been foreseen at the time to include projected roll-overs when the annual budget for the current year was approved by the council f) May correct any errors in the annual budget; and g) May provide for any other expenditure within a prescribed framework.

<p>Methodology and Content</p>	<p>National Treasury directives are clear on the contents and methodology to derive at the SDBIP.</p> <p>As a first step, the IDP objectives need to be quantified and related into key performance indicators. The budget is aligned to the objectives, projects and activities to enable the SDBIP to serve as monitoring tool for service delivery.</p> <p>The SDBIP is described as a layered plan. The top layer deals with consolidated service delivery targets and time frames. Top Management is held accountable for the implementation of the consolidated projects and Key Performance Indicators. From the consolidated information, top management is expected to develop the next level of detail by breaking up outputs into smaller outputs and then linking and assigning responsibility to middle-level and junior managers.</p>
	<p>The SDBIP of the Greater Letaba Municipality consists of strategic objectives derived from the IDP that are aligned with the strategic intent of the organisation. Strategic indicators with targets are set to measure the objectives. The Municipal Manager takes responsibility for the strategic indicators and objectives which will form part of his/her Performance Agreement and Plan. Projects and activities are aligned to the indicators with quarterly targets, time-frame and budget assigned to each.</p> <p>The Strategic Indicators give rise to the institutional indicators for which the Directors will take responsibility. These indicators will form part of the Performance Agreements and Plans of Senior Managers (Directors). Indicators are assigned quarterly targets and responsibilities to monitor performance.</p> <p>Derived from this, the next layer is developed, whereby the details with responsibilities for the next level of management is outlined and forms part of the Lower SDBIP. This lower SDBIP is a management tool for the S57 Managers and need not be made public and is a separate document for each internal department.</p> <p>The SDBIP serves as a management, implementation and monitoring tool that will assist the Mayor, Councilors, Municipal Manager and Directors in delivering services to the community</p>

<p>Vision and Mission</p>	<p>The strategic vision of the organisation sets the long term goal the Municipality wants to achieve. The vision of Greater Letaba Municipality is:</p> <p>“To be the leading municipality in the delivery of quality services for the promotion for socio economic development”</p> <p>The strategic mission speaks about what the purpose of Greater Letaba Municipality is:</p> <p>" To ensure an effective, efficient and economically viable municipality through: • Provision of accountable, transparent and consultative government • Promotion of local economic development and poverty alleviation • Strengthening cooperative governance • Provision of sustainable and affordable services • Ensuring a safe and healthy environment "</p>
<p>Strategy map</p>	<p>The Strategy Map depicts the strategic objectives on how Greater Letaba Municipality will be able to become an outstanding agro-processing and eco-cultural tourism hub while providing sustainable and affordable services to all. These objectives were positioned in terms of the Balanced Scorecard Perspectives being: Learning and Growth; Institutional Processes; Financial results and Community Satisfaction. All operational outputs (projects, initiatives and process) as contained within the SDBIP are aligned to the attainment of one or more of these objectives.</p>

SERVICE DELIVERY PERFORMANCE SUMMARY OF THIRD QUARTER REPORT 2018/19

The table and graph below illustrates service delivery performance of Greater Letaba Municipality against the National Key Performan

KPA's Performance Indicators	No. of Applicable Indicators	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Development	14	10	4	71%
Basic ServiceDelivery	3	3	0	100%
Local Economic Development	4	4	0	100%
Municipal Finance Management Viability	19	14	5	74%
Good Governance and Public Participation	12	11	1	92%
	52	42	10	81%
Overall % = 81%				

KPA's Projects	No. of Applicable Indicators	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Development	10	6	4	60%
Basic ServiceDelivery	45	38	7	84%
Local Economic Development	0	0	0	0%
Municipal Finance Management Viability	4	4	0	100%
Good Governance and Public Participation	1	1	0	100%
	60	49	11	82%
Overall % =82%				

KPA's Performance Indicators and Projects	No. of Applicable Indicators including projects	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Development	24	16	8	67%
Basic ServiceDelivery	48	41	7	85%
Local Economic Development	4	4	0	100%
Municipal Finance Management Viability	23	18	5	78%
Good Governance and Public Participation	13	12	1	92%
	112	91	21	81%
Overall % = 81%				

The 19% under performance was due to low revenue collection, debt owed by public sectors which amounts to R 12 499 396,88. the municipality should also consider reviewal of by laws as a matter of urgency and implement Auditor General Audit Action Plan, and resolutions taken by Audit Committee. The municipality had a Electricity loss of 17%.

Based on the above assessment, it is therefore recommended that the municipality should come up with strategies to manage electricity losses and improvement on collection of revenue.

Vote Nr	Strategic Objective	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline / Status	Annual Target (30/06/2019)	Budget 2018/19	3rd Quarter (1 Jan 31 Mar 2019)	3rd Quarter Actual performance	Remarks	Challenges	Corrective Measures/ Interventions	Responsible Person	Evidence requires
KPA 1 MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT															
KEY PERFORMANCE INDICATORS															
OUTCOME NINE (OUTPUT 1: IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT, OUTPUT 4: ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOMES)															
	Improved Governance and Organisational Excellence	Human Resource Management	Reducing the vacancy rate within the financial year	# of vacant positions filled	Number	84 positions filled	53 positions filled by 30 May 2019	Operational	6	2	Target not Achieved	Posts delayed for shortlisting	To be filled in the 4th quarter	Director Corps	Appointment letters
	Integrated Sustainable Development	IDP	Approval of Final 2019/20 IDP by 31 March 2019 & final IDP by 31 May 2019	Council approve IDP within financial year	Date	30-Mar-18	Approval of Final IDP by Council by May 31 2019	Operational	Approval of draft 2019/20 IDP by 31 March 2019	Draft 2019/20 IDP approved by 28 March 2019	Target Achieved	None	None	Director PLAN	Council approved Draft , Council Resolution
	Improved Governance and Organisational Excellence	PMS	To ensure quarterly reporting and compliance within the financial year	# of Quarterly performance reports compiled	Number	4	4	Operational	1	1	Target Achieved	None	None	Municipal Manager	Council approved Quarterly reports
	Improved Governance and Organisational Excellence	PMS	To ensure quarterly assessments for S54 & 56 Managers is conducted within 30 days after the end of the quarter.	# of performance assessments conducted for Sec 54A & 56 Managers	Number	1	6	Operational	6	0	Target not Achieved	Postponed due to unavailability of panel members	Assessments rescheduled for 1st quarter of 2019/20 financial year	Municipal Manager	Performance Assessments report
	Improved Governance and Organisational Excellence	PMS	To ensure municipal reporting and compliance within the financial year	Submit Mid-Year report to CoGHSTA, Provincial and National Treasury by 25 January each year	Date	25-Jan-18	Submission of 2018/19 Mid-year report to CoGHSTA, Provincial Treasury and National Treasury by 25 January 2019	Operational	Submission of 2018/19 Mid-year report to CoGHSTA, Provincial Treasury and National Treasury by 25 January 2019	2018/19 Mid year report submitted to CoGHSTA, Provincial Treasury & National Treasury	Target Achieved	None	None	Municipal Manager	Dated proof of submission to CoGHSTA, Provincial and National Treasury

Vote Nr	Strategic Objective	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline / Status	Annual Target (30/06/2019)	Budget 2018/19	3rd Quarter (1 Jan 31 Mar 2019)	3rd Quarter Actual performance	Remarks	Challenges	Corrective Measures/ Interventions	Responsible Person	Evidence requires
	Improved Governance and Organisational Excellence	PMS	To ensure municipal reporting and compliance	Table Annual Report in Council by 31 January each year	Date	31-01-2018	Tabling of 2017/18 Annual report in Council by 31 January 2019	Operational	Tabling of 2017/18 Annual report in Council by 31 January 2019	2017/18 Annual report approved by council on the 30 January 2019	Target Achieved	None	None	Municipal Manager	Council approved Annual report, Council resolution
	Improved Governance and Organisational Excellence	PMS	To ensure municipal reporting and compliance within the financial year	Table Oversight report on the Annual Report in Council by 31 March each year	Date	2018/03/31	Tabling of 2017/18 Oversight report on the Annual Report in Council by 31 March 2019	Operational	Tabling of 2017/18 Oversight report on the Annual Report in Council by 31 March 2019	2017/18 Oversight report tabled by the 28 March 2019	Target Achieved	None	None	Municipal Manager	Council approved Oversight report on the Annual report, Council resolution
	Improved Governance and Organisational Excellence	PMS	To ensure municipal reporting and compliance within the financial year	The Mayor approve SDBIP within 28 days within financial year	Date	31-Mar-18	Approval of the reviewed 2018/19 SDBIP in Council by 31 March 2019	Operational	Approval of the reviewed 2018/19 SDBIP in Council by 31 March 2019	2018/19 SDBIP reviewed by council by 28 March 2019	Target Achieved	None	None	Municipal Manager	Reviewed 2018/19 SDBIP, Council resolution
	Improved Governance and Organisational Excellence	Legal Services	To improve efficiency and effectiveness of municipal administration within the financial year	% Signed Service Level Agreements within 30 days after the appointment of Service Providers	Percentage, (# of SLAs developed/ # of Appointments made)	100% of SLA developed	100%	Operational	100%	32/32 100%	Target Achieved	None	None	Municipal Manager	Dated signed Service Level Agreements
	Improved Governance and Organisational Excellence	Internal Audit	To conduct quarterly assessment on municipal performance within the financial year	# of performance audit reports compiled and issued to the Accounting Officer	Number	4	4	Operational	1	1	Target Achieved	None	None	Municipal Manager	Performance Audit report signed off by the MM
	Improved Governance and Organisational Excellence	Internal Audit	Functionality of Audit within the financial year	Develop Audit action plan for current financial year	Date	31-Jan-19	Development of 2017/18 Audit Action plan by 31 January 2019	Operational	Development of 2017/18 Audit Action plan by 31 January 2019	2017/18 Audit Action plan developed and approved by 30 January 2019	Target Achieved	None	None	Municipal Manager	Council approved audit action plan, Council resolution

Vote Nr	Strategic Objective	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline / Status	Annual Target (30/06/2019)	Budget 2018/19	3rd Quarter (1 Jan 31 Mar 2019)	3rd Quarter Actual performance	Remarks	Challenges	Corrective Measures/ Interventions	Responsible Person	Evidence requires
	Improved Governance and Organisational Excellence	Internal Audit	To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by 30 June 2019	% of internal audit issues resolved	Percentage, (# of Internal Audit issues resolved / # of issues raised)	64% Internal issues resolved	100% internal audit issues resolved (# of Internal Audit issues resolved / # of issues raised) by June 2019	Operational	75%	13/29 45%	Target not Achieved	55 % unresolved relates to irregular that was reported to council	Issues will be resolved in the 1st Quarter during compilation of the AFS	Municipal Manager	Resolved IA register/plan, POE submitted
	Improved Governance and Organisational Excellence	Internal Audit	To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by 30 June 2019	% of AG issues resolved	Percentage, (# of Auditor General issues resolved / # of issues raised)	47% AG issues resolved	100% AG issues resolved by 30 June 2019	Operational	50%	65%	Target Achieved	None	None	Municipal Manager	Resolved AG issues and POE 's submitted
	Improved Governance and Organisational Excellence	Risk management	To ensure effective implementation of risk mitigations actions 30 June 2019	% of Risk issues resolved	Percentage, (# Risk issues implemented / resolved / # of risks identified)	64% Risk issues resolved	100% Risk issues resolved by 30 June 2019	Operational	75%	21/33 64%	Target not Achieved	23% of unresolved issues are ongoing	Issues will be resolved in the 1st Quarter	Municipal Manager	Resolved Risk issues and POE submitted

Vote Nr	Strategic Objective	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline / Status	Annual Target (30/06/2019)	Budget 2018/19	3rd Quarter (1 Jan 31 Mar 2019)	3rd Quarter Actual performance	Remarks	Challenges	Corrective Measures/ Interventions	Responsible Person	Evidence requires
KPA 2 : BASIC SERVICE DELIVERY INDICATORS															
OUTPUT 2: IMPROVING ACCESS TO BASIC SERVICES, OUTPUT 3: IMPLEMENTATION OF THE COMMUNITY WORKS PROGRAMME															
	Integrated and Sustainable Human Settlement	Spatial Planning	To ensure that land use applications are processed within 90 days of receipt.	% of land use applications processed	Percentage, (# of applications received / # of land use applications processed) within 90 days	71% applications processed	100%	Operational	100%	100% (17/17)	Target Achieved	None	None	Director PLAN	Dated register recording land use applications & Land use applications
	Access to Sustainable Basic Services	Waste management	Provision of waste removal within the financial year	# of HH with access to refuse removal	Number	4654 HH accessed refuse removal once a week	4 654	Operational	4 654	4 654	Target Achieved	None	None	Director COMM	waste management Rooster
	Access to Sustainable Basic Services	Electricity	To ensure reduction of electricity losses within a financial year	% of electricity losses reduced	Percentage	0	25 % of electricity losses reduced : # of electricity lossed / % of electricity supplied	Operational	25% of electricity losses reduced : # of electricity lossed / % of electricity supplied	17% of electricity losses reduced	Target Achieved	None	None	CFO	Electricity/ Finance reports

Vote Nr	Strategic Objective	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline / Status	Annual Target (30/06/2019)	Budget 2018/19	4th Quarter (1 Apr- 30 Jun 2019)	3rd Quarter Actual performance	Remarks	Challenges	Corrective Measures / Interventions	Responsible Person	Evidence requires
KPA 3 : LOCAL ECONOMIC DEVELOPMENT															
KEY PERFORMANCE INDICATORS															
OUTCOME 9: IMPLEMENTATION OF THE COMMUNITY WORK PROGRAMME															
	Improved Governance and Organisational Excellence	Improved local economy	To ensure Promotion of local economy within the financial year	# of jobs created through municipal funded Capital Projects	Number	1127 jobs created	600	Operational	150	181	Target Achieved	None	None	Director TECH	Proof of jobs created
	Improved Governance and Organisational Excellence	Improved local economy	To ensure Promotion of local economy within the financial year	# of SMME supported through Sypply Chain Management	Number	215 SMME s supported	120	Operational	30	32	Target Achieved	None	None	CFO	Proof for SMME s supported
	Integrated Sustainable Development	Improved local economy	To ensure Promotion of local economy within the financial year	# of EPWP reports compiled and submitted to Council	Number	12 EPWP reports generated	12	Operational	3	3	Target Achieved	None	None	Director TECH	EPWP reports
	Integrated Sustainable Development	Improved local economy	To ensure Coordination of Agriculture forums within the financial year	# of Agriculture Forums coordinated	Number	4 Agriculture forums coordinated	4	Operational	1	1	Target Achieved	None	None	Director PLAN	Minutes & Attendance register

Vote Nr	Strategic Objective	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline / Status	Annual Target (30/06/19)	Budget 2018/2019	3rd Quarter (1 Jan 31 Mar 2019)	3rd Quarter Actual performance	Remarks	Challenges	Corrective Measures / Interventions	Responsible Person	Evidence required
KPA 4 MUNICIPAL FINANCIAL VIABILITY															
KEY PERFORMANCE INDICATORS															
OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY															
	Sustainable Financial Institution	Revenue	To ensure improvement in revenue collection within the financial year	% of revenue collected within the financial year	Percentage (Revenue billed for the year)	82%	95%	Operational	95%	35% R 2 867 003,72 billed/ R 8 280 339,72 received	Target not achieved	Illegal electricity connections	Extension of electricity prepaid meters to large power users	CFO	Financial reports
	Sustainable Financial Institution	Revenue	To monitor debt collections within a financial year	% in debts collected within the financial year	Percentage (Debtors)	New	60 % in debt collected (# of debt collected/	Operational	60 % in debt collected (# of debt collected/	35% R 2 867 003,72 billed/ R 8 280 339,72 received	Target not achieved	Illegal electricity connections	Extension of electricity prepaid meters to large power users	CFO	Financial reports
	Sustainable Financial Institution	Revenue	To monitor the implementation of municipal services within a financial year	# of data cleansing performed (Meter services) within the financial year	Number	1 data cleansing	4	Operational	1	1	Target Achieved	None	None	CFO	Financial reports

	Sustainable Financial Institution	Budget and Reporting	To ensure that quarterly financial statements are prepared within 14 days after the end of each quarter.	# of quarterly financial statements submitted to Provincial Treasury	Number	4	4	Operational	1	1	Target Achieved	None	None	CFO	Dated proof of submission Financial Statements
	Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Budget within the financial year	Date	31-Mar-17	Approval of Final 2019/20 Budget by Council on 31 May 2019	Operational	Approval of Draft 2019/20 Budget by Council on 31 March 2019	2018/19 Draft Budget approved by council on the 28 March 2019	Target Achieved	None	None	CFO	Council approved Draft Budget, Council Resolution
	Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Budget policies	Date	21 policies approved	Approval of 21 budget related policies by Council on 31 May 2019	Operational	Approval of draft 2019/20 of 21 budget related policies by Council on 31 May 2019	Draft 2019/20 of 21 budget policies approved by council on 30 May 2019	Target Achieved	None	None	CFO	Council Approved Budget related policies, Council Resolution
	Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Adjustment budget by 28 February each year	Date	28-Feb-18	Approval of 2018/19 Adjustment budget in Council by 28 February 2019	Operational	Approval of 2018/19 Adjustment budget in Council by 28 February 2019	2018/19 Adjustment budget approved by council by 27 February 2019	Target Achieved	None	None	CFO	Council approved adjustment budget, Council Resolution

	Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	# of Regulation 32 Register developed and updated	Number	12 Regulation 32 register developed and updated by 30 June 2018.	12	Operational	3	3	Target Achieved	None	None	CFO	Sec 32 register
	Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	# of Finance compliance report submitted to Treasuries & CoGHSTA	Number	12 Finance compliance report submitted	12	Operational	3	3	Target Achieved	None	None	CFO	Financial reports
	Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	Submit monthly Sec 71 reports to Provincial treasury within 10 working days	Date	Sec 71 reports submitted to Provincial Treasury within 10 working days	Submission of monthly Sec 71 reports to Provincial treasury within 10 working days by 30 June 2019	Operational	Within 10 working days	sec 71 reports submitted within 10 working days	Target Achieved	None	None	CFO	Dated proof of submission
	Sustainable Financial Institution	Supply Chain Management	To ensure payment of service providers within 30 days of the submission of invoices.	% invoices paid within 30 days of receipt from the service providers	Percentage	Payment of invoices within 30 days of receipt from the service provider	Payment of invoices within 30 days of receipt from the service provider	Operational	Within 30 days of receipt from the service provider	Payment of invoices paid within 10 working days	Target Achieved	None	None	CFO	Dated proof of payment

	Sustainable Financial Institution	MIG	To effectively manage the financial affairs of the municipality within the financial year	% of PMU Management budget spent as approved by Council within the financial year	Percentage (Budget spent/Budgeted)	100%	100% R 2 823 000 PMU Management Budget spent	Capital	70% R 1 976 100 PMU Management Budget spent	73,3%, R 2 068 625 PMU budget spent	Target Achieved	None	None	TECH	Financial reports
	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% capital budget spent as approved by Council within the financial year	Percentage	100%	100% R 116 834 318 Capital Budget spent	Capital	75% R 145 245 750 Capital Budget spent	50% R58 417 159 capital budget spent	Target not Achieved	over committed projects	Finalise the current projects in the next financial year	CFO	Financial reports
	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% Operational and maintenance budget spent as approved by Council within the financial year	Percentage	New	100% R 275 463 476 Operational Budget spent	Operational	75% R 156 401 255 Operational Budget spent	76,5% R 170 965 177 Operational budget spent	Target Achieved	None	None	CFO	Financial reports
	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% MIG budget spent as approved by Council within the financial year	Percentage	100%	100% R 73 637 000 MIG expenditure	Capital	70% R 39 522 000 MIG expenditure	73,5% R 56 166 488 MIG expenditure	Target Achieved	None	None	TECH	Financial reports
	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% INEP Budget spent as approved by Council within financial year	Percentage	0%	100% R 5 983 000 INEP expenditure	Capital	70% R 4 188 100 INEP expenditure	81,6%, INEP expenditure R 4 879 607	Target Achieved	None	None	TECH	Financial reports

	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% FMG budget spent as approved by Council within the financial year	Percentage	100% FMG expenditure	100% R 2 145 000 FMG expenditure	Operational	70% R 1 501 500 FMG Expenditure	61,1% R 1 309 927 FMG budget spent	Target Not achieved	Interns were absorbed by the municipality's payroll	To finalise the MFMP training in the 4th Quarter	CFO	Financial reports
	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% EPWP budget spent as approved by Council within the financial year	Percentage	100%	100% R 1 521 000 EPWP expenditure	Operational	70% R 1 064 700 EPWP expenditure	97,4% R 1 481 629 EPWP budget spent	Target Achieved	None	None	TECH/ CFO	Financial reports
	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% FBS budget spent as approved by Council within the financial year	Percentage	102%	100% R 1 046 140,88 FBS expenditure	Operational	70% R 382 298 FBS expenditure	49,8% R 520 776 FBS budget spent	Target Not achieved	Consumers not registering in numbers for indigent relief	To enhance awareness campaigns	CFO	Financial reports

Vote Nr	Strategic Objective	Programmes	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline	Annual Target (30/06/2019)	Budget 2018/2019	3rd Quarter (1 Jan 31 Mar 2019)	3rd Quarter Actual performance	Remarks	Challenges	Corrective Measures/ Interventions	Responsible Person	Evidence required
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KPA 5 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION
KEY PERFORMANCE INDICATORS

OUTCOME 9 (OUTPUT 5: DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL, OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY)

	Improved Governance and Organisational Excellence	Council	To ensure functionality of Council committee within the financial year.	# of Council Meetings held within the financial year	Number	12 Council meetings held	4	Operational	1	3	Target Achieved	None	None	Director Corp	Minutes & attendance register
	Improved Governance and Organisational Excellence	Council	To ensure functionality of EXCO committee within the financial year.	# of EXCO meetings held within the financial year	Number	12 EXCO meetings held	4	Operational	1	3	Target Achieved	None	None	Director Corp	Minutes & attendance register
	Improved Governance and Organisational Excellence	Committees	To ensure functionality of Council committee within the financial year.	# of Ward Committee reports submitted to Office of the Speaker	Number	348 Ward Committee reports submitted	360	Operational	90	90	Target Achieved	None	None	Manager (Mayors Office)	Minutes & attendance register
	Improved Governance and Organisational Excellence	Committees	To ensure functionality of Council within the financial year	# of MPAC meetings held within the financial year	Number	14 MPAC meetings held	12	Operational	3	4	Target Achieved	None	None		Minutes & attendance register
	Improved Governance and Organisational Excellence	Human Resource management	To ensure functionality of Council within the financial year	# of LLF meetings held within the financial year	Number	13 LLF meetings held	12	Operational	3	3	Target Achieved	None	None	Director Corp	Minutes & attendance register

	Improved Governance and Organisational Excellence	Labour Relations	To ensure functionality of Municipality within the financial year	% in implementation of LLF resolutions within the financial year	Percentage (# of resolutions taken/ # of resolutions implemented).	100%	100%	Operational	100%	100%	Target Achieved	None	None	Director Corp	Resolutions register
	Improved Governance and Organisational Excellence	Public Participation	To ensure public involvement in the IDP review	# of IDP/Budget/ PMS REP Forum meetings held within the financial year	Number	5 IDP/Budget/PMS REP Forum meetings held	5	Operational	1	Target achieved	Target Achieved	None	None	Director PLAN	Minutes, Attendance register
	Improved Governance and Organisational Excellence	Public Participation	To ensure public involvement in the IDP review within a financial year	# of IDP/Budget/ PMS Steering Committee meetings within the financial year	Number	5 IDP/Budget/PMS Steering Committee meetings held	5	Operational	1	1	Target Achieved	None	None	Director PLAN	Minutes & Attendance register
	Improved Governance and Organisational Excellence	Public Participation	To promote accountability within the municipality	% of complaints resolved	Percentage (# of resolutions taken/ # of resolutions implemented).	100,00%	100% of complaints resolved(# of complaints received / # of complaints attended)	Operational	100%	100%	Target Achieved	None	None	Director Corps	Updated Complaints Management Register
	Improved Governance and Organisational Excellence	Public Participation	To ensure public involvement in Mayoral Imbizo 's within a financial year	# of quarterly Community feedback meetings held within a financial	Number	4 Mayoral Imbizo held	4	Operational	1	2	Target Achieved	None	None	Manager (Mayors Office)	Agenda & Attendance register
	Improved Governance and Organisational Excellence	Committees	To ensure functionality of Audit committee within a financial year	# of Audit Committee meetings held within the financial year	Number	6 Audit Committee meetings held	4	Operational	1	1	Target Achieved	None	None	Municipal Manager	, Minutes & Attendance register

	Improved Governance and Organisational Excellence	Committees	To ensure functionality of Audit committee within a financial year	% of Audit and Performance Audit Committees resolutions implemented within the financial year	Percentage	New	100% of Audit and Performance Audit Committee resolutions implemented	Operational	100%	70% 14/20	Target not achieved		To be implemented in the 4th quarter	Municipal Manager	Audit Committee resolutions register
	Improved Governance and Organisational Excellence	Legal	To monitor response in terms of the fraud and corruption cases registered	# of Fraud and Corruption cases investigated	Number(# of cases registered / # of cases investigated within a financial year	New	# of Fraud and Corruption cases investigated : # of cases registered / # of cases investigated yearly	Operational	# of Fraud and Corruption cases investigated : # of cases registered / # of cases investigated quarterly	N/A	N/A	N/A	N/A	Director Corps	Fraud and Corruption case register

2018/19 CAPITAL WORKS PLAN FOR MULTI-YEAR PROJECTS

Mid Term Expenditure Framework

Region/Location /Ward	Programme	Project Name	Source of funding	Original Budget	Difference/Movement	Adjusted Budget 2018/19	Budget Year 2019/20	Budget Year 2020/21
6	Roads & Stormwater	Mokwasele cemetery paving	GLM	600 000	400 000	200 000	6 000 000	6 000 000
6	Roads & Stormwater	Khethothone street paving	GLM				300 000	13 000 000
14	Roads & Stormwater	Lemondokop street paving paving	GLM	800 000	600 000	200 000	6 000 000	9 454 525
2	Roads & Stormwater	Motshakga street paving	GLM	600 000	9 656 126	10 256 126	6 000 000	6 000 000
24	Roads & Stormwater	Mmamokgadi street paving	GLM				5 000 000	6 500 000
26	Roads & Stormwater	Jokong street paving	MIG	2 823 000	12 272 155	15 095 155		6 500 000
	Roads & Stormwater	Makhutukwe Street Paving (designs)	GLM	400 000			5 900 000	8 000 000
	Roads & Stormwater	Low level Bridges	GLM	3 764 654	0	3 764 654	4 179 213	8 578 789
1	Roads & Stormwater	Rasewana and Lenokwe (Designs)	GLM	500 000	462 961	962 961	10 000 000	4 000 000
4	Roads & Stormwater	Manningburg street paving (Designs & Construction)	GLM	7 000 000		7 000 000	5 400 000	
20,21,26 & 30	Roads & Stormwater	Highmast in Maphalle, Shawela, Ramaroka, Block 18 and Polaseng	GLM	3 000 000	0	3 000 000	3 500 000	8 503 290
Head Office	Electricity	Household connection in 7 villages	GLM	5 983 000	0	5 983 000	10 635 000	12 500 000
27	Sports & Recreation	Mamanyoha Sports Complex	GLM	13 050 771	0	13 050 771	13 902 226	
16	Sports & Recreation	Rotterdam Sports Complex	GLM	11 884 802	3 465 815	15 350 617	10 000 000	
	Community Halls & Facilities	Shamfana Community Hall (Planning)	GLM				2 000 000	1 500 000
5	Community Halls & Facilities	Ward 5 Community Hall (Planning)	GLM	600 000	0	600 000	5 700 000	1 500 000
14	Community Halls & Facilities	Lemondokop Community Hall (Planning)	GLM	600 000	0	600 000	5 700 000	1 500 000
27	Community Halls & Facilities	Tlhothloke Community Hall (Planning)	GLM	600 000	0	600 000	5 700 000	1 500 000
16	Community Halls & Facilities	Rotterdam Library	GLM	500 000			3 000 000	4 500 000
Head Office	Local Economic Development	Review of LED strategy	GLM	200000	0	200 000	421 600	444 788
12	Sports & Recreation	Thakgalane Sports Complex	MIG	5 593 206	2 175 064	3 418 142	17 000 000	17 341 500
1	Sports & Recreation	Madumeleng/shotong Sports Complex	GLM	5 593 206	3 144 237	2 448 969	17 000 000	16 341 500
	Roads & Stormwater	Ramodumo street paving	GLM				12 093 412	4 206 587
12	Roads & Stormwater	Tieleng-Sekgosese street paving	GLM	800 000	600 000	200 000	7 000 000	9 454 525
29	Roads & Stormwater	Modjadjj Ivory Route Phase 1	GLM	6 000 000	0	6 152 456		
All	Electricity	Upgrade of Electricity to NERSA Standards-NERSA Compliance	GLM	924 760	1 600 000	2 524 760		
29	Electricity	Refurbishment of LV Network	GLM	3 800 000	0	3 800 000		
3	Sports & Recreation	Kgaapane Stadium Phase 3	MIG / GLM	11 001 978	130 602	11 132 580		
10	Roads & Stormwater	Upgrading of streets- Sekgopo Moshate	MIG / GLM	5 283 210	769 782	6 052 992		
8	Roads & Stormwater	Upgrading of streets- Mamphakhate	MIG / GLM	7 450 000	1 711 451	9 161 451		
4	Roads & Stormwater	Las Vegas Street paving	MIG/ GLM	4 987 800	1 909 462	6 897 262		
20	Roads & Stormwater	Upgrading of streets- Dichosing	MIG/GLM	5 503 600	739 005	6 242 605		
24	Roads & Stormwater	Upgrading of streets -Ga-Ntata	MIG/GLM	5 401 000	719 757	6 120 575		

2018/19 WARD INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY /CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS PER FOR THE YEAR

MUNICIPAL TRANSFORMATION & ORGANIZATIONAL DEVELOPMENT

Region	Strategic Objective	Programme	Projects	Project Name	Start Date	Completion date	Project Owner	Source of funding	Original Budget	Difference/Movement	Adjusted Budget	3rd Q Target	3rd Quarter Actual performance	Remarks	Challenges	Corrective Measures/Interventions	Evidence required
Head office	Improved Governance and Organisational Excellence	Information Technology	To Purchase and Install Records management and archiving system by 30 June 2019	Records Management and Archiving system	2018/07/01	2019/06/30	Director Corps	GLM	800 000	0	800 000	Appointment of service provider	Service Provider appointed	Target Achieved	None	None	Appointment letter/GRN
Head office	Improved Governance and Organisational Excellence	Information Technology	To purchase 50* Laptops and 10 * Desktops by 30 June 2019	Laptops (50) Desktops (10)	2018/07/01	2019/06/30	Director Corps	GLM	180 000	1 156 827	1 336 827	Appointment of service provider	Service Provider appointed	Target Achieved	None	None	Appointment letter/GRN
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase 4 Slip printers for sub offices by 30 June 2019	4 Slip Printers (Sub Offices)	2018/07/01	2019/06/30	Director Corps	GLM	16 000	0	16 000	Appointment of service provider	Service Provider appointed	Target Achieved	None	None	Purchase order/ GRN
Head office	Improved Governance and Organisational Excellence	Information Technology	To purchase and install ICT call system software by 30 June 2019	ICT Call System software	2018/07/01	2019/06/30	Director Corps	GLM	250 000	0	250 000	Appointment of service provider	Service Provider appointed	Target Achieved	None	None	Appointment letter/GRN
Head office	Improved Governance and Organisational Excellence	Property Services	To Purchased and Deliver 3 Bakkies for sub offices by 30 June 2019	3 Bakkies Sub Offices	2018/07/01	2019/06/30	Director Corps	GLM	600 000	0	600 000	Appointment of service provider	Service Provider not appointed	Target not Achieved	Delayed in finalising adjudication	To appoint in the 4th quarter	Appointment letter/GRN
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase and deliver 4 Steel cabinets for sub offices by 30 June 2019	Steel cabinets (4) (Sub offices)	2018/07/01	2019/06/30	Director Corps	GLM	10 000	0	10 000	Appointment of service provider	Service Provider not appointed	Target not Achieved	Specification committee has to sit to adjudicate on the specifications	To be procured in 4th quarter	Purchase order/ GRN

MUNICIPAL TRANSFORMATION AND DEVELOPMENT

Region	Strategic Objective	Programme	Projects	Project Name	Start Date	Completion date	Project Owner	Source of funding	Original Budget	Difference/Movement	Adjusted Budget	3rd Q Target	3rd Quarter Actual performance	Remarks	Challenges	Corrective Measures/ Interventions	Evidence required
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase and Install 3 Air Conditioners at Ga-Kgapane Sub Office by 30 June 2019	3 Air Conditioners at Ga-Kgapane Licensing Office	2018/07/01	2019/06/30	Director Corps	GLM	150 000	0	150 000	Appointment of service provider	Service Provider not appointed	Target not Achieved	Specification committee has to sit to adjudicate on the specifications	To be procured in 4th quarter	Appointment letter/GRN
	Improved Governance and Organisational Excellence	Property Services	To purchase and erect counter and security burglar for registry by 30 June 2019	Counter and security burglar(registry)	2018/07/01	2019/06/30	Director Corps	GLM	15 000	0	15 000	Appointment of service provider	Service Provider not appointed	Target not Achieved	Specification committee has to sit to adjudicate on the specifications	To be procured in 4th quarter	Purchase order/ GRN
Head office	Improved Governance and Organisational Excellence	Property Services	To erect Sliding steel gate at Kgapane sub-office by 30 June 2019	Sliding steel gate (Kgapane sub-office)	2018/07/01	2019/06/30	Director Corps	GLM	20 000	0	20 000	Appointment of service provider	Service Provider appointed	Target Achieved	None	None	Purchase order/ GRN
Head office	Improved Governance and Organisational Excellence	Property Services	To erect steel fence at Senwamokgope by 30 June 2019	Steel Fence (Senwamokgope)	2018/07/01	2019/06/30	Director Corps	GLM	200 000	0	200 000	Appointment of service provider	Service Provider appointed	Target Achieved	None	None	Appointment letter/GRN

2018/19 WARD INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY /CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS PER FOR THE YEAR

BASIC SERVICE DELIVERY

Region/ Ward	Strategic Objective	Programme	Projects description	Project Name	Start Date	Completion date	Project Owner	Source of funding	Original Budget	Difference/M ovement	Adjusted Budget	3rd Q Target	3rd Quarter Actual performance	Remarks	Challenges	Corrective Measures/ Interventions	Evidence required
3	Access to Sustainable Basic Services	Community Facilities	To plan and design for Establishment of new Cemetery at Ga-Kgapane by 30 June 2019	Ga-Kgapane new cemetery establishment	2018/07/01	2019/06/30	Director Tech	GLM	400 000	0	400 000	Approved design report	Approved design report	Target Achieved	None	None	Approved Design Report
Head Office	Access to Sustainable Basic Services	Electricity	To purchase and deliver 2 Streetlight cherry picker by 30 June 2019.	2 Streetlight cherry pickers	2018/07/01	2019/06/30	Director Tech	GLM	1 200 000	200 000	1 000 000	Service provider Appointed	Tender advertised	Target Achieved	None	None	Appointment letter & GRN
Head Office	Access to Sustainable Basic Services	Electricity	To erect and energise Highmast Lights in Mamatepa (2) and Rampepe (2) by 30 June 2019	Highmast Lights in Mamatepa (2) and Rampepe (2)	2018/07/01	2019/06/30	Director Tech	GLM	1 677 256	0	1 677 256	Project completion	Project Completed	Target Achieved	None	None	Progress report/ Completion certificate
Head Office	Access to Sustainable Basic Services	Electricity	To erect and energise 7x Highmast Lights in Jamela, Jokong, Maphalle, Shawela, Ramaroka, Block 18 and Polaseng by 30 June 2019	Highmast in Jamela, Jokong, Maphalle, Shawela, Ramaroka, Block 18 and Polaseng	2018/07/01	2019/06/30	Director Tech	GLM	3 000 000	0	3 000 000	Service provider Appointed	Service Provider Appointed	Target Achieved	None	None	Appointment letter and Progress report
27	Access to Sustainable Basic Services	Sports & Recreation	To construct Sports Complex in Mamanyoha by 30 June 2019	Mamanyoha Sports Complex (Multi year)	2018/07/01	2019/06/30	Director Tech	GLM	13 050 771	0	13 050 771	Construction	Construction	Target Achieved	None	None	Progress report and practical Completion certificate
16	Access to Sustainable Basic Services	Sports & Recreation	To construct Sports Complex in Rotterdam by 30 June 2019	Rotterdam Sports Complex (Ph3)	2018/07/01	2019/06/30	Director Tech	GLM	11 884 802	3 465 815	15 350 617	Construction	Construction	Target Achieved	None	None	Progress report
All Wards	Access to Sustainable Basic Services	Waste Management	To supply and deliver 30 Skip Bins by 30 June 2019	Skip Bins (30)	2018/07/01	2019/06/30	Director Comm	GLM	1 440 000	0	1 440 000	Project commences	Service Provider Appointed	Target Achieved	None	None	Appointment letter & GRN
All Wards	Access to Sustainable Basic Services	Waste Management	To supply and deliver 20 Trolley Bins by 30 June 2019	Trolley Bins (20)	2018/07/01	2019/06/30	Director Comm	GLM	200 000	0	200 000	Project commences	Service Provider Appointed	Target Achieved	None	None	Appointment letter & GRN
All Wards	Access to Sustainable Basic Services	Waste Management	To supply and deliver 16 Grass cutting machines Bins by 30 June 2019	Grass cutting machines (16)	2018/07/01	2019/06/30	Director Comm	GLM	400 000	0	400 000	Project commences	Service Provider Appointed	Target Achieved	None	None	Appointment letter & GRN
All Wards	Access to Sustainable Basic Services	Waste Management	To supply and delivery Refuse Compactor Truck by 30 June 2019	Refuse Compactor Truck	2018/07/01	2019/06/30	Director Comm	GLM	1 500 000	700 000	2 200 000	Appointment of service provider and Refuse Compactor purchased and delivered	Service Provider Appointed, Refuse Compactor purchased & delivered	Target Achieved	None	None	Delivery note/GRN and Payment Certificates
All Wards	Access to Sustainable Basic Services	Roads & Stormwater	To supply and delivery TLB by 30 June 2019	TLB (1)	2018/07/01	2019/06/30	Director Tech	GLM	900 000	0	900 000	Appointment of service provider and TLB purchased and delivered	Service Provider Appointed, TLB purchased & delivered	Target Achieved	None	None	Appointment letter & GRN
All Wards	Access to Sustainable Basic Services	Roads & Stormwater	To construct Low level bridges by 30 June 2019	Low level Bridges	2018/07/01	2019/06/30	Director Tech	GLM	3 764 654	0	3 764 654	Tender Advertisement	Tender advertised	Target Achieved	None	None	Tender advert, Appointment letter
All Wards	Access to Sustainable Basic Services	Roads & Stormwater	To supply and deliver 1x Grader by 30 June 2019	1 X Grader	2018/07/01	2019/06/30	Director Tech	GLM	2 500 000	2 750 000	5 250 000	Appointment of service provider	Service Provider Appointed	Target Achieved	None	None	Appointment letter & GRN
All Wards	Access to Sustainable Basic Services	Water & Sanitation	To supply and deliver 1x Suction Tanker by 30 June 2019	1 X Suction Tanker	2018/07/01	2019/06/30	Director COMM	GLM	1 400 000	200 000	1 200 000	Appointment of service provider	Service Provider Appointed	Target Achieved	None	None	Appointment letter & GRN
All Wards	Access to Sustainable Basic Services	Water & Sanitation	To supply and deliver 1x Water Tanker by 30 June 2019	1X Water Tanker	2018/07/01	2019/06/30	Director Tech	GLM	1 200 000	0	1 200 000	Appointment of service provider	Service Provider not Appointed	Target not Achieved	Cash flows challenges	To re-advertised in the 4th quarter	Appointment letter & GRN
All Wards	Access to Sustainable Basic Services	Roads & Storm water	To supply and deliver 1x Quarter Canopy Truck by 30 June 2019	1X quarter canopy truck	2018/07/01	2019/06/30	Director Tech	GLM	400 000	0	400 000	Appointment of service provider	Service Provider not Appointed	Target not Achieved	Cash flows challenges	To re-advertised in the 4th quarter	Appointment letter & GRN
All Wards	Access to Sustainable Basic Services	Roads & Storm water	To supply and deliver 1x Pedestrian Roller by 30 June 2019	1X Pedestrian roller	2018/07/01	2019/06/30	Director Tech	GLM	250 000	110 000	360 000	Appointment of service provider	Service Provider Appointed	Target Achieved	None	None	Appointment letter & GRN
All Wards	Access to Sustainable Basic Services	Roads & Storm water	To supply and deliver 1x Bakkie for Workshop by 30 June 2019	1X Bakkie Workshop	2018/07/01	2019/06/30	Director Tech	GLM	500 000	0	500 000	Appointment of service provider	Service Provider not Appointed	Target not Achieved	Cash flows challenges	To re-advert in the 4th quarter	Appointment letter / GRN
Head Office	Access to Sustainable Basic Services	Property Services	To construct a fence in Modjadjiskloof Municipal Workshop by 30 June 2019	Fencing of Municipal Workshop	2018/07/01	2019/06/30	Director Tech	GLM	700 000	0	700 000	Project commences	Project commences	Target Achieved	None	None	Completion certificate

29	Access to Sustainable Basic Services	Roads & Stormwater	To rehabilitate streets in Modjadiskloof by 30 June 2019	Rehabilitation of Modjadiskloof Streets	2018/07/01	2019/06/30	Director Tech	GLM	1 700 000	1 350 000	350 000	Designs completed and Specification for construction developed	Designs completed, Specifications submitted to SCM	Target Achieved	None	None	Appointment letters and Approved Design Report
4	Access to Sustainable Basic Services	Roads & Stormwater	To rehabilitate streets in Ga-Kgapane by 30 June 2019	Rehabilitation of Ga-Kgapane streets (Ph2)	2018/07/01	2019/06/30	Director Tech	GLM	1 200 000	0	1 200 000	Project commences	Service Provider declined the appointment	Target not Achieved	Service Provider declined the appointment	To re-advert in the 4th quarter	Appointment letter, progress report
	Access to Sustainable Basic Services	Roads & Stormwater	To Design a street in Itieleng Sekgosesa (1,8 km) by 30 June 2019	Itieleng-Sekgosesa street paving	2018/07/01	2019/06/30	Director Tech	GLM	800 000	600 000	200 000	Tender Advertisement	Tender advertised	Target Achieved	None	None	Approved Design Report, Appointment letter and Progress Report
	Access to Sustainable Basic Services	Roads & Stormwater	To Design a street in Rasewana and Lenokwe (1,2km) by 30 June 2019	Rasewana and Lenokwe (Designs)	2018/07/01	2019/06/30	Director Tech	GLM	500 000	462 961	962 961	Approved Designs	Designs completed	Target achieved	None	None	Appointment letter, Approved Design Report & Tender advert for Construction
	Access to Sustainable Basic Services	Roads & Stormwater	To Construct a street in Modjaji Ivory Route (953 m) by 30 June 2019	Modjaji Ivory street paving paving (Ph 3)	2018/07/01	2019/06/30	Director Tech	GLM	6 000 000	0	6 152 456	Construction	Construction	Target Achieved	None	None	Completion certificate
	Access to Sustainable Basic Services	Roads & Stormwater	To Design a street in Makhutukwe by 30 June 2019	Makhutukwe Street Paving (designs)	2018/07/01	2019/06/30	Director Tech	GLM	400 000	0	400 000	Appointment of Service Provider	Service Provider not Appointed	Target not Achieved	Cash flows challenges	To re-advert in the 4th quarter	Preliminary designs
	Access to Sustainable Basic Services	Roads & Stormwater	To Design a street in Mokwasele (1,8 km) by 30 June 2019	Mokwasele cemetery paving	2018/07/01	2019/06/30	Director Tech	GLM	600 000	400 000	200 000	Service Provider appointed	Service Provider appointed	Target Achieved	None	None	Approved design report
	Access to Sustainable Basic Services	Roads & Stormwater	To construct a street in Moshakga (1,8 km) by 30 June 2019	Moshakga street paving - (Multi year - Ph1)	2018/07/01	2019/06/30	Director Tech	GLM	600 000	9 656 126	10 256 126	Project commencement	Project commencement	Target Achieved	None	None	Appointment letter and Progress report
	Access to Sustainable Basic Services	Roads & Stormwater	To construct Gabions at Modjadiskloof by 30 June 2019	Modjadiskloof Gabions	2018/07/01	2019/06/30	Director Tech	GLM	0	126 262	126 262	Construction	Construction	Target Achieved	None	None	Completion certificate
	Access to Sustainable Basic Services	Roads & Stormwater	To construct a street in Manningburg (2,1 km) by 30 June 2019	Manningburg street paving (Designs & Construction)- Multi year	2018/07/01	2019/06/30	Director Tech	GLM	7 000 000	0	7 000 000	Tender advertisement for Construction	Tender advertised	Target Achieved	None	None	Appointment letter, progress report
	Access to Sustainable Basic Services	Traffic & Licensing	To purchase & deliver 60 Obstacles (poles & pedestals) by 30 June 2019	Obstacles 60 (poles & pedestals) Modjadiskloof DLTC	2018/07/01	2019/06/30	Director Comm	GLM	150 000	50 000	100 000	Service provider Appointed	Service Provider Appointed	Target Achieved	None	None	Purchase order/GRN
	Access to Sustainable Basic Services	Property Services	To erect Office safe & brick safe in Traffic & Licensing by 30 June 2019	Office Safe & Brick safe	2018/07/01	2019/06/30	Director Comm	GLM	50 000	0	50 000	Service provider Appointed	Service Provider not Appointed	Target not Achieved	Low revenue	To appoint in the 4th quarter	Purchase order/GRN
	Access to Sustainable Basic Services	Property Services	To purchase & install visitors firearm storage safes in Modjadiskloof 30 June 2019	Visitors Firearm Storage safes	2018/07/01	2019/06/30	Director Comm	GLM	6 000	0	6 000	Service provider Appointed	Service Provider Appointed	Target Achieved	None	None	Purchase order/GRN
29	Access to Sustainable Basic Services	Electricity	To install prepaid meters in Mokgoba by 30 June 2019	Prepaid Meters in Mokgoba Village	2018/07/01	2019/06/30	Director Tech	GLM	500 000	2 500 000	3 000 000	Service provider Appointed and project commencement	Appointed And Project Commencement Target Aerviceed	Target Achieved	None	None	Progress report
29	Access to Sustainable Basic Services	Electricity	To install split meters in Modjadiskloof by 30 June 2019	Split metering in Modjadiskloof	2018/07/01	2019/06/30	Director Tech	GLM	1 176 351	2 700 000	3 876 352	Project completed	Project Completed	Target Achieved	None	None	Appointment letter and Completion certificate
	Access to Sustainable Basic Services	Electricity	To upgrade the electricity to NERSA standards in Modjadiskloof by 30 June 2019	Upgrade of Electricity to NERSA Standards-NERSA Compliance (Multi-year)	2018/07/01	2019/06/30	Director Tech	GLM	924 760	1 600 000	2 524 760	Construction	Construction	Target Achieved	None	None	Practical completion certificate
All	Access to Sustainable Basic Services	Electricity	To refurbish LV line in Modjadiskloof by 30 June 2019	Refurbishment of LV Network (Multi-year)	2018/07/01	2019/06/30	Director Tech	GLM	3 800 000	0	3 800 000	Appointment of service provider	Service Provider not Appointed	Target not Achieved	Discrepancies on the Tender document	Re advert in the 2019/20 financial year	Appointment letter and Progress report
All	Access to Sustainable Basic Services	Electricity	To re-route Christina Rest HV line in Modjadiskloof by 30 June 2019	Re-routing of Chritinas Rest HV line (multi-year)	2018/07/01	2019/06/30	Director Tech	GLM	1 400 000	0	1 400 000	Appointment of service provider	Service Provider Appointed	Target Achieved	None	None	Appointment letter and Progress report
Head Off	Access to Sustainable Basic Services	Electricity	To supply and deliver 315 KVA pole transformer by 30 June 2019	315 KVA pole Transformer	2018/07/01	2019/06/30	Director Tech	GLM	200 000	0	200 000	Project commences	Service Provider appointed	Target Achieved	None	None	Purchase order/GRN

Head Off	Access to Sustainable Basic Services	Electricity	To electrify households in 5 villages by 30 June 2019 (Rasewana, Mamaila-Kolobetona, Maupa, Mapaana & Senwamokgope)	Household connection in 5 villages (Rasewana, Mamaila-Kolobetona, Maupa, Mapaana & Senwamokgope)	2018/07/01	2019/06/30	Director Tech	GLM	5 983 000	0	5 983 000	Construction	Construction	Target Achieved	None	None	Progress report
3	Access to Sustainable Basic Services	Sports & Recreation	To construct a stadium in Kgapane (Ph3) by 30 June 2019	Kgapane Stadium Phase 3 (Multi-year)	2018/07/01	2019/06/30	Director Tech	MIG / GLM	11 001 978	130 602	11 132 580	Construction	Construction	Target Achieved	None	None	Progress report
8	Access to Sustainable Basic Services	Roads & Stormwater	To construct a street in Mamphakhathi (1,8 km) by 30 June 2019	Upgrading of streets- Mamphakhathi (Multi-year)	2018/07/01	2019/06/30	Director Tech	MIG / GLM	7 450 000	1 711 451	9 161 451	Construction	Construction	Target Achieved	None	None	Completion certificate
12	Access to Sustainable Basic Services	Sports & Recreation	To construct a Sports complex in Thakgalane by 30 June 2019	Thakgalane Sports Complex (Multi year Ph1)	2018/07/01	2019/06/30	Director Tech	MIG	5 593 206	2 824 936	8 418 142	Construction	Construction	Target Achieved	None	None	Appointment letters and progress reports
	Access to Sustainable Basic Services	Sports & Recreation	To construct a Sport Complex in Madumeleng/Shotong by 30 June 2019	Madumeleng/shotong Sports Complex (Multi year Ph1)	2018/07/01	2019/06/30	Director Tech	GLM	5 593 206	3 144 237	2 448 969	Construction	Construction	Target Achieved	None	None	Appointment letters and progress reports
	Access to Sustainable Basic Services	Roads & Stormwater	To design a Street in Jokong (800 m) by 30 June 2019	Jokong Street Paving Ph1 (Multi-year)	2018/07/01	2019/06/30	Director Tech	MIG	2 823 000	12 272 155	15 095 155	Tender advert for construction and appointment of	Tender advertised & service provider appointed	Target Achieved	None	None	Appointment letters and progress reports
	Access to Sustainable Basic Services	Sports & Recreation	To construct Lebaka Sports Complex ph 2	Lebaka sports complex ph 1	2018/07/01	2019/06/30	Director Tech	MIG	0,00	2 067 269,72	2 067 269,72	Construction	Construction	Target Achieved	None	None	Completion certificate

2018/19 WARD INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY /CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS PER FOR THE YEAR

LOCAL ECONOMIC DEVELOPMENT

Region	Strategic Objective	Programme	Projects	Project Name	Start Date	Completion date	Project Owner	Source of funding	Annual Target (30/06/2019)	Original Budget	Adjusted Budget	1st Q Target	2nd Q Target	3rd Q Target	4th Q Target	Evidence required
NO PROJECT FOR 2018/19 FINANCIAL YEAR																

2018/19 WARD INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY /CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS PER FOR THE YEAR

MUNICIPAL FINANCE VIABILITY

Region/Wa	Strategic Objective	Programme	Projects	Project Name	Start Date	Completion date	Project Owner	Source of funding	Orginal Budget	Difference/ Movement	Adjusted Budget	3rd Q Target	3rd Quarter Actual performance	Remarks	Challeng es	Correctiv e Measures / Interventi ons	Evidence required
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase 4 Money note counters with detector for Finance and Traffic by 30 June 2019	Money note counter with detector X 4	2018/07/01	2019/06/30	CFO	GLM	50 000	0	50 000	4 Money note counters with detector purchased and delivered	4 Money note counters with detector purchased & installed	Target Achieved	None	None	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase 10 Steel cabinets for Finance by 30 June 2019	Steel Cabinets X 10	2018/07/01	2019/06/30	CFO	GLM	50 000	0	50 000	10 Steel Cabinets purchased and delivered	10 Steel Cabinets purchased & delivered	Target Achieved	None	None	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Information Technology	To purchase and Install Fleet Management system-Tracking device by 30 June 2019	Fleet Management system - Tracking device	2018/07/01	2019/06/30	CFO	GLM	400 000	200 000	600 000	Fleet Management system tracking devices purchased & installed	Fleet Management system tracking devices purchased & installed	Target Achieved	None	None	Payment Certificate and delivery note/GRN
Head office	Improved Governance and Organisational Excellence	Property Services	To refurbish the room for lubricants outside the warehouse by 30 June 2019	Refurbishment of room for lubricants outside the warehouse	2018/07/01	2019/06/30	CFO	GLM	100 000	100 000	200 000	Project commences	Project commences	Target Achieved	None	None	Payment Certificate, Progress report

INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY /CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS PER FOR THE YEAR

GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Region	Strategic Objective	Program me	Projects	Project Name	Start Date	Completion date	Project Owner	Source of funding	Original Budget	Difference/Movement	Adjusted Budget	3rd Q Target	3rd Quarter Actual performance	Remarks	Challeng es	Corrective Measures/ Interventions	Evidence required
Head office	Improved Governan ce and Organisati onal Excellenc e	Property Services	To purchase 4 Suggestion boxes by 30 June 2019	4 Suggestio n boxes	2018/07/01	2019/06/30	Director Corps	GLM	15 000	0	15 000	Appointment of service provider	Service povider appointed	Target Achieved	None	None	Purchase order/GRN

List of Projects removed during budget adjustments in February 2019

2018/19 WARD INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY /CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS

MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT PROJECTS																
Region	Strategic Objective	Programme	Projects	Project Name	Start Date	Completion date	Project Owner	Source of funding	Original Budget	Difference/Movement	Adjusted Budget	1st Q Target	2nd Q Target	3rd Q Target	4th Q Target	Evidence required
Head office	Improved Governance and Organisational Excellence	Information Technology	To Purchase and deliver 30 Desktop by 30 June 2019	Desktop PC (10)	2018/07/01	2019/06/30	Director Corps	GLM	200 000	0	0					Removed from budget during budget adjustment
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase and deliver 2 Mobile Filing Unit by 30 June 2019	2 Mobile Filing Unit	2018/07/01	2019/06/30	Director Corps	GLM	200 000	0	0					removed from budget during budget adjustment and provided for in 2019/20 budget year
Head office	Improved Governance and Organisational Excellence	Property Services	To refurbish Corporate Services Offices by 30 June 2019	Refurbishment of corporate service offices, toilets, kitchen & registry	2018/07/01	2019/06/30	Director Corps	GLM	600 000	0	0					Removed for adjustment of the mid year budget adjustment

BASIC SERVICE DELIVERY PROJECTS

Region/Ward	Strategic Objective	Programme	Projects description	Project Name	Start Date	Completion date	Project Owner	Source of funding	Original Budget	Difference/Movement	Adjusted Budget	1st Q Target	2nd Q Target	3rd Q Target	4th Q Target	Evidence required
29	Access to Sustainable Basic Services	Property Services	To Rehabilitate cottages in Rotaba by 30 June 2019	Rehabilitation of Rotaba Cottages	2018/07/01	2019/06/30	Director Tech	GLM	1 000 000	0	0					Removed from budget during budget adjustment
Head Office	Access to Sustainable Basic Services	Property Services	To Upgrade municipal Offices by 30 June 2019	Refurbishment of Municipal Offices	2018/07/01	2019/06/30	Director Tech	GLM	800 000	0	0					Removed during budget adjustment and provided for in 2019/20 budget year
16	Access to Sustainable Basic Services	Libraries & Archives	To Construct a Library at Rotterdam by 30 June 2019	Rotterdam Library	2018/07/01	2019/06/30	Director Tech	GLM	500 000	0	0					Removed from budget during budget adjustment
14	Access to Sustainable Basic Services	Community Halls & Facilities	To Design a community hall at Lemondokop by 30 June 2019	Lemondokop Community Hall (Planning)	2018/07/01	2019/06/30	Director Tech	GLM	600 000	0	0					Removed from budget during budget adjustment
27	Access to Sustainable Basic Services	Community Halls & Facilities	To Design a community hall at Tlotlokwe by 30 June 2019	Tlotlokwe Community Hall (Planning)	2018/07/01	2019/06/30	Director Tech	GLM	400 000	0	0					Removed from budget during budget adjustment
29	Access to Sustainable Basic Services	Sports & Recreation	To Design a Sports Facility in Modjadjiskloof by 30 June 2019	Modjadjiskloof Sports Facilities	2018/07/01	2019/06/30	Director Tech	GLM	300 000	0	0					Removed from budget during budget adjustment
20	Access to Sustainable Basic Services	Waste Management	To Construct Maphalle landfill site by 30 June 2019	Landfill Site (Maphalle)	2018/07/01	2019/06/30	Director Comm	GLM	1 700 000	0	0					Removed from budget during budget adjustment
	Access to Sustainable Basic Services	Roads & Stormwater	To rehabilitate Modjadjiskloof waterfall street to paving by 30 June 2019	Rehabilitation of Modjadjiskloof waterfall street	2018/07/01	2019/06/30	Director Tech	GLM	1 000 000	0	0					Removed from budget during budget adjustment
All Wards	Access to Sustainable Basic Services	Roads & Stormwater	To re-gravel streets by 30 June 2019	Re-gravelling of streets	2018/07/01	2019/06/30	Director Tech	GLM	2 500 000	0	0					Removed from budget during budget adjustment
	Access to Sustainable Basic Services	Community Facilities	To refurbish Modjadjiskloof Taxi Rank by 30 June 2019	Refurbishment of Modjadjiskloof Taxi Rank	2018/07/01	2019/06/30	Director Tech	GLM	800 000	0	0					Removed from budget during budget adjustment
	Access to Sustainable Basic Services	Roads & Stormwater	To reseal Modjadjiskloof DLTC yard for 1km by 30 June 2019	Resealing of Modjadjiskloof DLTC (Test yard)	2018/07/01	2019/06/30	Director Comm	GLM	980 306	0	0					Removed from budget during budget adjustment
	Access to Sustainable Basic Services	Traffic & Licensing	To relocate the DLTC from Old Kgapane Office to New Offices in Kgapane by 30 June 2019	Relocation of Kgapane DLTC from Old offices to new Office in Kgapane	2018/07/01	2019/06/30	Director Comm	GLM	300 000	0	0					Removed from budget during budget adjustment
Head Office	Access to Sustainable Basic Services	Electricity	To purchase and Install 200 KVA pole Transformer by 30 June 2019	200 KVA pole Transformer	2018/07/01	2019/06/30	Director Tech	GLM	150 000	0	0					Removed from budget during budget adjustment

2018/19 WARD INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY /CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS

LOCAL ECONOMIC DEVELOPMENT PROJECTS

Region	Strategic Objective	Programme	Projects	Project Name	Start Date	Completion date	Project Owner	Source of funding	Original Budget	Difference/Movement	Adjusted Budget	1st Q Target	2nd Q Target	3rd Q Target	4th Q Target	Evidence required
Head Office	Improved and Inclusive Local Economy	Local Economic Development	Construction of Maphalle market by 30 June 2019	Maphalle market stalls	2018/07/01	2019/06/30	Director PLAN	GLM	500 000	0	0					Removed during budget adjustment
Head Office	Improved and Inclusive Local Economy	Local Economic Development	Review LED Strategy by 30 June 2019	Review of LED strategy	2018/07/01	2019/06/30	Director PLAN	GLM	200 000	0	0					Removed during budget adjustment
Head Office	Integrated Sustainable Human Settlement	Spatial Development Framework	Review of Spatial Development Framework by 30 June 2019	Review of Spatial Development Framework	2018/07/01	2019/06/30	Director PLAN	GLM	250 000	0	0					Removed during budget adjustment

2018/19 WARD INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY /CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS

MUNICIPAL FINANCE VIABILITY PROJECTS

Region	Strategic Objective	Programme	Projects	Project Name	Start Date	Completion date	Project Owner	Source of funding	Original Budget	Difference/Movement	Adjusted Budget	1st Q Target	2nd Q Target	3rd Q Target	4th Q Target	Evidence required
Head office	Improved Governance and Organisational Excellence	Property Services	To Purchase 8 Lockable cashier tills by 30 June 2019	Lockable cashier tills X8	2018/07/01	2019/06/30	CFO	GLM	50 000	0	0					Removed during budget adjustment and provided for in 2019/20 budget year

Head office	Improved Governance and Organisational Excellence	Property Services	To purchase 5 small safe for Cashiers by 30 June 2019	Small safe for Cashiers	2018/07/01	2019/06/30	CFO	GLM	30 000	0	0	Removed during budget adjustment and provided for in 2019/20 budget year
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase and install 6 Cameras for Stores by 30 June 2019	Installation of Cameras (stores)	2018/07/01	2019/06/30	CFO	GLM	50 000	0	0	Removed for adjustment of the mid year budget adjustment